



WOLFPEAK

Risk, Audit and Compliance

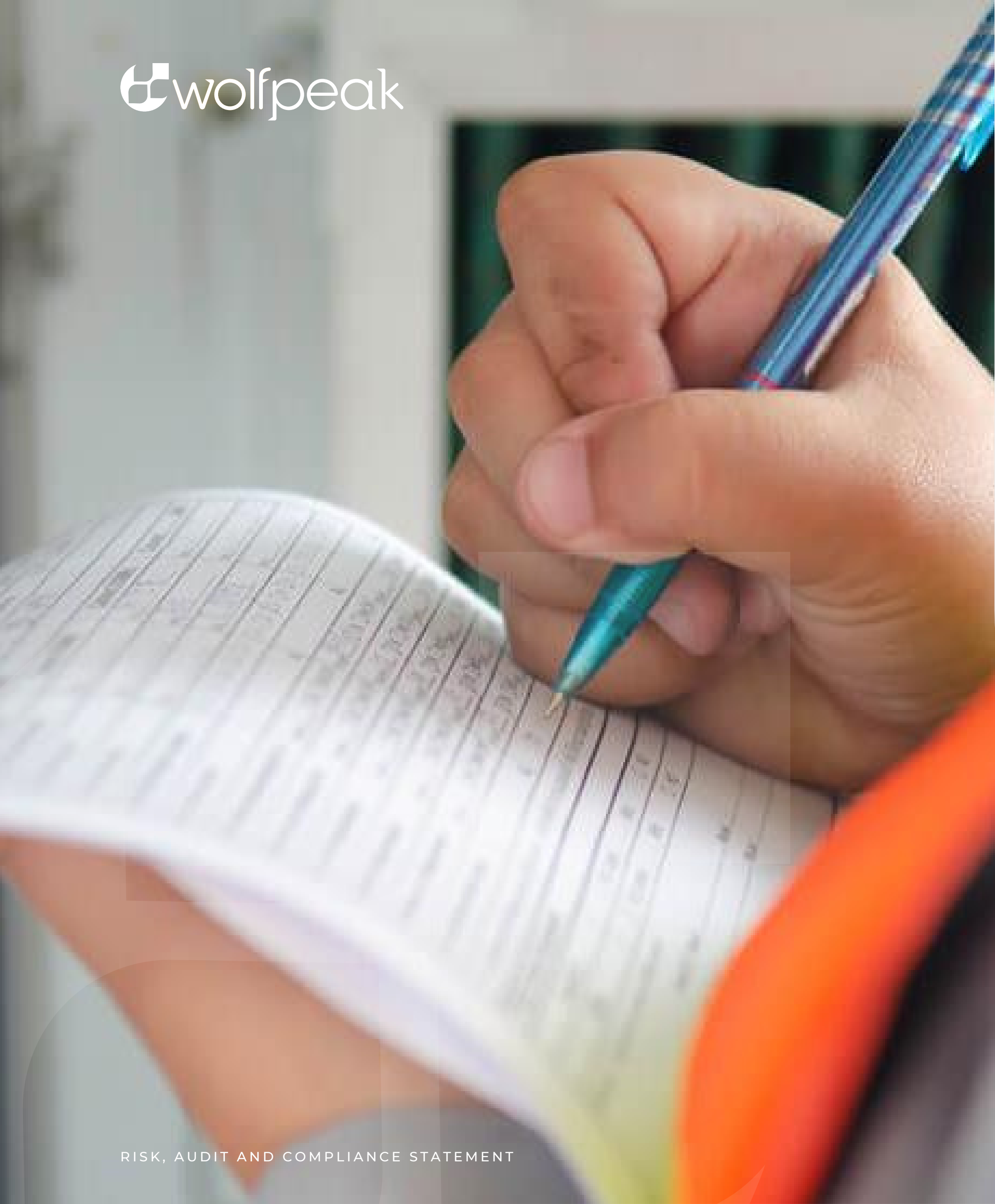
WolfPeak has built its risk, auditing and compliance (RAC) capabilities over the last 10 years to become one of the most respected organisations in this field. We apply a robust and problem solving approach to all our work, including to RAC. This is drawn from our extensive experience working on complex large-scale projects.

RISK, AUDIT AND COMPLIANCE STATEMENT

Some of the risk, audit and compliance services we provide include:

- Providing expert Independent Audit services for client projects, operations and assets to meet statutory and / or corporate requirements. We assess the projects and operations against requirements of the relevant approvals, licenses, legislation and Government policies, corporate requirement and best practice, and assess the implementation of their environmental management plans and systems. The audits are conducted in accordance with AS/NZS ISO 19011 and relevant regulatory requirements.
- Provide Independent Environmental Representative for State Significant Infrastructure projects in accordance with project approvals and the Department's requirements. In the role, WolfPeak provides independent reviews of environmental plans and construction works and provides guidance and direction to project teams to avoid or minimise environmental risks and compliance issues. We undertake regular inspections of projects works and reviews of documentation, and report on project performance to the Department and the EPA.
- Provide environmental risk assessment services in accordance with corporate requirements and ISO 31000. We undertake detailed investigation of client operations, identify and analyse risk profiles, make recommendations and help implement actions to eliminate or mitigate those risks, or realise positive opportunities.
- Work collaboratively with clients to assist with driving compliance performance. This involves working hand-in-hand to provide robust and timely technical advice, training, information / evidence gathering, recording and reporting.
- Safety auditing and development of management system services. WolfPeak provides the right support so businesses would navigate and accomplish their safety, environmental and quality obligations and targets, meeting the requirements of the relevant Australian Standards and Legislation.





At WolfPeak, our working relationships are based on respect, honesty, responsiveness, and flexibility. We pride ourselves on communicating clearly, so our ideas, advice, and findings lead to tangible business results.

Our team have held environmental leadership roles with delivery teams and regulatory roles within State Government including the Department of Planning and Environment (the Department), the NSW Environment Protection Authority, the Natural Resources Commission, the former Department of Land & Water Conservation and the Independent Pricing and Regulatory Tribunal.

Our team has been approved by the Department, the Resources Regulator and the Department of Climate Change, Energy, the Environment and Water as the Independent Auditors, Risk Assessors or Environmental Representatives for scores of State significant projects.

All major projects have a range of challenging environmental, community and / or regulatory issues and settings. We are able to navigate these challenges and provide advice that gives our clients the confidence and clarity they need to succeed.

KEY SERVICES/PROJECTS

Independent Audit Services

WolfPeak have been engaged by scores of clients to act as the Independent Auditors on their major projects. In doing so, WolfPeak's team of qualified and experienced auditors are approved by the relevant regulators where necessary; and are charged with completing regular audits across all compliance and environmental aspects of the projects. We complete the audits in accordance with ISO 19011 and assess compliance with the various project approvals, adequacy and implementation of project documentation and environmental performance.

Sydney Metro - Independent Auditor

Client: Sydney Metro
Project value: >\$50b

Sydney Metro is Australia's biggest public transport project. By 2030, the Metro network will span four lines, 46 stations and 113km of new metro rail. The program will increase the capacity of train services entering the Sydney CBD – from about 120 an hour today to up to 200 services beyond 2024. WolfPeak has been engaged by Sydney Metro and approved by the Department to be the Independent Auditors on the Metro West, Western Sydney Airport and City & South-west projects.

Powerhouse Parramatta - Independent Auditor

Client: Infrastructure NSW / Lendlease
Project value: ~\$600m

Powerhouse Parramatta is the largest investment in cultural infrastructure since the Sydney Opera House, and the first major cultural institution to be established in Western Sydney. The project will deliver 18,000sqm of exhibition and public space providing access to the museum's extraordinary collection. Once complete, Powerhouse Parramatta will be the largest museum in NSW. WolfPeak has been engaged by Infrastructure NSW and Lendlease and approved by the Department to be the Independent Auditors on the Project throughout its construction.

Sydney Football Stadium - Independent Auditor

Client: Infrastructure NSW / Venues NSW
Project value: ~\$800m

Infrastructure NSW delivered the new Sydney Football Stadium, with 42,500 undercover seats, more than 350 food and beverage stations and 1,289 toilets and the number of universal access seating from 14 to 747 seats. WolfPeak has been engaged by Infrastructure NSW and Venues NSW and approved by the Department to be the Independent Auditors on the Sydney Football Stadium redevelopment through both construction and operations.



KEY SERVICES/PROJECTS

Independent Audit Services

Collector Windfarm - Independent Auditor

Client: Ratch
Project value: \$360m

Collector Wind Farm comprises 54 wind farms with a capacity of 226.8MW, enough to power 80,000 homes annually and save 320,000 tonnes of CO2 emissions per year. WolfPeak was engaged as the Independent Auditors on the operations of the Project.

Sydney Modern (Art Gallery of NSW expansion) - Independent Auditors

Client: Infrastructure NSW
Project value: ~\$350m

WolfPeak has been engaged by Infrastructure NSW and approved by the Department to be the Independent Auditors on the Sydney Modern (Art Gallery of NSW expansion). Sydney Modern was the first public art museum to receive a 6-star Green Star design rating from Australia's Green Building Council. The expansion almost doubles exhibition space and includes dedicated spaces and facilities for learning and participation, interaction with surrounding spaces and celebration of design and heritage.

Moorebank Intermodal Precinct - Independent Auditor

Client: LOGOS
Project value: >\$3B

WolfPeak has been engaged by LOGOS and approved by the Department and DCCEEW to be the Independent Auditors on all stages of the Moorebank Intermodal Precinct, spanning five State Significant Development consents and a Commonwealth approval. The Precinct involves the development of import / export terminals (comprising warehouse and distribution facilities and freight village), rail links from the import / export terminals to the Southern Sydney Freight Line via an existing operational landfill, and ancillary works such as vegetation clearing and landscaping, remediation, earthworks, road tie-ins, utilities installation/connection and signage.



KEY SERVICES/PROJECTS

Independent Audit Services

School Redevelopment Programs – Independent Auditor

Client: School Infrastructure NSW

Project value: >\$500m

School Infrastructure NSW is charged with rolling out upgrades and new schools, TAFEs and public preschools with \$9.8 billion over the next four years to provide the public education system that NSW needs. WolfPeak has been engaged by School Infrastructure NSW and approved by the Department to be the Independent Auditors on more than 20 major projects since 2017 including the Inner Sydney High School, Alexandria Park Community School, Lindfield Learning Village and more.

Health Redevelopment Programs - Independent Auditors

Client: Health Infrastructure NSW

Project value: >\$2b

The NSW Government has committed \$11.9 billion over the next four years for health infrastructure. With over 130 projects underway, spanning billion-dollar precinct redevelopments; including the Westmead Hospital campus redevelopment, on which WolfPeak has been engaged as the Independent Auditors for.

Port Botany - Independent Auditor

Client: Patrick Terminals and Hutchison Ports

Project value: -

As the largest container port in NSW and Australia's largest common user bulk liquids facility, Port Botany operates 24/7 to import goods to support the people of NSW and to export goods to international customers. The Port handles 2.8m TEUs per year (96% of all container movements in NSW) and contributes \$10.7b to the State economy. WolfPeak has been engaged by both Patrick terminals and Hutchison Ports to deliver their annual Independent Environmental Audits, required under their Major Project approvals.



KEY SERVICES/PROJECTS

Environmental Representatives

WolfPeak's provides Environmental Representative services on some of the largest infrastructure projects in NSW. Approved by the Department in the role, we provide independent review of environmental plans and construction works and provide guidance and direction to proponents and project teams to avoid or minimise environmental risks and compliance issues. We complete regular inspections of projects works and reviews of documentation, and report on project performance to the client and the Department.

M6 Stage 1 Motorway – Environmental Representative

Client: Transport for NSW and CPB Ghella UGL Joint Venture

Project value: \$3.1b

The M6 Stage 1 Motorway Project involves the construction of twin 4km tunnels from Arncliffe to Brighton Le Sands and major upgrades to President Avenue in Rockdale. It will remove more than 2,000 trucks a day from surface roads, help return local streets to local communities and create significant new green spaces and active transport connections. WolfPeak was engaged by as the Environmental Representative mandated by the Project Approval, to provide independent advice on compliance and environmental performance throughout construction.

Inland Rail Parkes to Narramine, Narrabri to North Star, North Star to Border – Environmental Representative

Client: Australian Rail Track Corporation

Project value: ~\$1b

Inland Rail, once complete, will span 1600km from Melbourne to Brisbane and allow the transport of double stacked containers across the east coast in less than 24 hours. Inland Rail will reduce congestion with 200,000 fewer trucks on our roads each year when complete. ARTC engaged WolfPeak as the Environmental Representatives across three of its major projects spanning ~450km across northern NSW.



KEY SERVICES/PROJECTS

Environmental Representatives

WestConnex New M5 (M8) – Environmental Representative

Client: Sydney Motorway Corporation / CPB Dragados Samsun C&T Joint Venture

Project value: \$4.3B

The M8 is Stage 2 of WestConnex, Australia's largest integrated transport and urban revitalisation project. The M8 runs via twin 9km tunnels from the existing M5 East at Kingsgrove to a new interchange at St Peters, more than doubling the corridor capacity and substantially improving east-west corridor access between the Sydney CBD, Port Botany and Sydney Airport precincts and the south-west growth areas. WolfPeak was engaged by as the Environmental Representative mandated by the Project Approval, to provide independent advice on compliance and environmental performance throughout construction.

Minimbah Bank Third Track Project – Environmental Representative

Client: Australian Rail Track Corporation

Project value: \$135m

The Minimbah Third Track Project boosts capacity of freight movements to and from the Port of Newcastle. The Project comprised construction of approximately 10.8 km of track and earthworks, three new rail under bridges, grade separation of Range Road level crossing, replacement and realignment of the Golden Highway overbridge, services relocation and signalling works. WolfPeak was engaged by as the Environmental Representative throughout construction to provide independent advice on compliance and environmental performance to project teams and the proponent.



KEY SERVICES/PROJECTS

Management Systems

WolfPeak has a highly skilled and dedicated team with wide experience in handling large-scale projects efficiently with strong auditing and consulting experience in the WHS and Environmental domains. WolfPeak offers safety auditing and development of management system services.

WolfPeak implements a practical, systematic, and pragmatic approach to ensure clients receive clear insights into their management systems status, identify areas of improvement and provide the best possible solution to implement and maintain their systems. We prioritise communication and collaboration, ensuring that all stakeholders are aligned with the relevant system objectives and deadlines. WolfPeak provides the right support so businesses would navigate and accomplish their safety, environmental and quality obligations and targets, meeting the requirements of the relevant Australian Standards and Legislation.

The WolfPeak team has over 15 years of experience in areas such as:

- Undertaken gap analysis reviews of integrated management systems (WHSEQ)
- Development, implementation and maintenance of Integrated Management Systems
- Review of management system documents providing feedback on areas for improvement
- Review and audit project's management system implementation
- Assisting companies with the certification process and surveillance audits against Australian Standards ISO 45001, ISO 9001 and ISO 14001
- Facilitate the implementation of integrated management systems by conducting a series of training and awareness sessions
- Conduct HSEQ system audits
- Conduct safety audits and inspections on small to large projects to monitor safety during construction activities
- Review WHSE and Safety Management Plans.



KEY SERVICES/PROJECTS

Independent Risk Assessment

WolfPeak delivers environmental risk assessment services in accordance with ISO 31000 and various corporate risk management processes, and have been approved by the Department and Resources Regulator to complete statutory risk assessments where required. In doing so, WolfPeak completes detailed investigation of client operations through interviews, inspections and document reviews; identifies and analyses environmental, social and reputation risks associated with client activities; and make recommendations to eliminate or mitigate those risks (or realise potential opportunities).

Port Environmental Risk Assessment

Client: Port Authority of NSW

Project value: Not disclosed

The Port Authority of New South Wales (Port Authority) manages the navigation, security and operational safety needs of commercial shipping and owns and manages ports in Sydney Harbour, Port Botany, Port Kembla and the ports of Newcastle, and Yamba. WolfPeak was engaged by the Port Authority to complete a comprehensive risk assessment of all of its landside assets and operations across its seven sites throughout NSW. The resulting risk assessment report was presented to the Port Authority Board.

