



WOLFPEAK

Government and Strategic Advisory

WolfPeak offers expert strategic project delivery and stakeholder engagement within the public sector. Our organisation is built around a select team whose experience in project management and stakeholder engagement is exemplary. Our diversly experienced team can provide valuable input to your project to help you find solutions to complex, challenging or sensitive issues. We can support you by providing structure and clarity through analysis to your project, and help you deliver meaningful outcomes in a timely manner.

Our team have supported our clients to design and deliver large-scale projects including the NSW Department of Premier and Cabinet, NSW Department of Planning and Environment, NSW Reconstruction Authority, Department of Regional NSW, Infrastructure for NSW, various local councils and Local Aboriginal Land Councils.

GOVERNMENT AND STRATEGIC ADVISORY



We support our clients to make strategically sound decisions based on knowledge, evidence and consultation. We do this through:

- Strategy – our team brings experience in policy, natural resource management, communications, stakeholder engagement and problem solving. We get to know your organisation intimately to identify natural synergies within your organisation and the project with the intent of providing you with value-add opportunities.
- Relationships – our reputations and relationships are our most valuable asset. Built up over many years of working in the sector we use these to get to the heart of an issue, work with stakeholders to find amenable solutions and then deliver the best outcomes for our clients and the community.
- Project management – our team brings tried and tested project management techniques, applies them in a way that specifically meets the needs of our clients. We are able to track and report on progress, identify future needs and provide advice to approach identified gaps. We communicate and engage with inter- and intra-government stakeholders, appropriate to their interest in the project, and work with the stakeholders to address needs and obtain required approvals.



At WolfPeak, our working relationships are based on respect, honesty, responsiveness, and flexibility. We pride ourselves on communicating clearly, so our ideas, advice, and findings lead to tangible business results.

How we can support you:

The Government and Strategic Advisory team will work flexibly with you and your team to ensure the best outcomes are met. This means that we can provide support to you and deliver the project by either seconding WolfPeak consultants to sit and work within your organisation alongside your team members or work independently like a traditional consultant delivery.

Some of the services we provide

- Project management
- Program design and delivery
- Strategic planning
- Grant program design, delivery, monitoring and reporting
- Evaluation and monitoring
- Spatial mapping, interpretation and analysis
- Disaster Recovery and Resilience – strategy, funding analysis, program design and stakeholder engagement
- Coastal management - program design, stakeholder engagement facilitation, social values studies, planning approvals and spatial analytics

KEY PROJECTS

Bundian Way Walking Trail Node 1 Project Management

Client: Eden Local Aboriginal Land Council

WolfPeak wrote and delivered a business case to secure funding for the Eden Local Aboriginal Land Council's (ELALC) Bundian Way project. With success, we then undertook project management to get the project through design and approval stages, which involved directing the Deed negotiation and agreement with the Department of Regional NSW and tender processes for the \$7.5 million project. WolfPeak consultants developed and implemented communication and engagement strategies with the local community, including significant Aboriginal groups, through news, social media, and town meetings.

Over the course of several years, WolfPeak developed relationships with the members of the ELALC and engaged with the Aboriginal and non-Aboriginal community members to distribute information and take comment. We also led engagement and negotiation with Federal, State and Local government stakeholders, including being responsible for all reporting to government. Beyond project management, WolfPeak undertook environmental planning assessments and coordinated the development approvals from a number of different government authorities.

Organisation Strategic Planning

Client: Department of Regional NSW

WolfPeak facilitated ongoing strategic planning of LLS Board and led the development and design of a "plan on a page" strategy for the State LLS ten-year strategic plan to replace the previous 60-page plan. We facilitated and led working sessions with the Senior Executive Team and the LLS Board to develop a plan that met their requirements and expectations.

WolfPeak staff developed framework documentation to underpin the 'plan on a page' so that LLS customers, staff, and stakeholders can navigate the information they want from the 'plan on a page'. WolfPeak was engaged by a further four regional LSS's to develop their regional five-year 'plan on a page'. We worked with senior executive teams and Boards to develop their plans and associated strategic documents. Additionally, Local LLS's contracted us to undertake an evidence review of strategic planning inputs.



KEY PROJECTS

Port of Eden Cruise Tourism Capacity Assessment

Client: NSW Port Authority

WolfPeak conducted a tourism capacity assessment to determine the infrastructure requirements for Eden and the Bega Valley to accommodate a modification proposal to the Eden Cruise Wharf. The modification would allow the visitation of larger cruise ships and other vessels to the Port of Eden. The assessment included desktop research on industry benchmarks for the provision of cruise infrastructure, case studies of similar sized ports to compare with Eden, and consultation with over 20 local and regional industry stakeholders that are responsible for cruise-related amenities and infrastructure in Eden.

Using the data gathered and outcomes from the consultation, the capacity of key infrastructure and services required to support cruise tourism was assessed under the modification's two scenarios - larger ships and more frequent ships. This was presented in an assessment matrix which clearly illustrated which infrastructure and services are most at risk under each scenario. Based on the outcomes of the capacity assessment, four recommendations were proposed to help build the capacity of Eden and the Bega Valley region to support the proposed modification.

Tourism Product Audit and Mapping Project

Client: Destination Southern NSW

WolfPeak worked with DSNSW to develop an auditing approach for tourism product offerings and curated a method of assessment for them. Our consultants led the development of a GIS based tool to display the results of the audit and provide DSNSW with a clear picture of the geographic distribution of the offerings. Use of the GIS tool allows for the strategic delivery of programs in southern NSW and guides investment of funds.

The GIS tool proved invaluable in the recent bushfires as it allowed DSNSW to overlay bushfire burn areas on the GIS audit layers to understand which tourism offerings were impacted and to promote those that were still operational. This approach far exceeded other tourism regions who were using spreadsheets of incomplete and inaccurate data. The ground-breaking nature of the project has gained interest from tourism regional bodies nationally and internationally and has led to subsequent similar projects.



KEY PROJECTS

Reconstruction of the Mogo Aboriginal Land Council Office

Client: Mogo Aboriginal Land Council

WolfPeak was engaged by Mogo LALC to develop a business case to gain funding for the rebuilding of the Mogo LALC offices, gallery and café. WolfPeak worked closely with the Mogo LALC and the wider project team to develop the design and complete the business case. The business case was successful with the Mogo LALC receiving over \$2.5 million.

The LALC asked WolfPeak to work with them to provide planning and project management services to deliver the project. WolfPeak has worked closely with the Mogo LALC to identify and finalise the building design and then work through the complexities of planning approvals as well as government requirements around grants and reporting.

This has been a fantastic experience with the project gaining its Development Approval and Construction Certificate with construction planned to start in mid-2023. The project was also able to obtain an additional \$900,000 to address the rising costs of construction.

Enquiry by Design; Moree and Eden Local Aboriginal Land Council Land Activation

Client: NSW Department of Planning and Environment

In partnership with the Department of Planning and Environment – Closing the Gap Coordination and Delivery Taskforce (DPE CtG), WolfPeak coordinated a Land Activation project that aimed to design, facilitate and document a process that enables conversations about land in Eden and Moree under Aboriginal ownership or Native Title.

The Project sought to define a vision for the short-, medium- and long-term growth and prosperity of the Eden area and ensure that Aboriginal community aspirations are a key part of this. At the core of WolfPeak's involvement in Aboriginal affairs is the belief that self-determination of Aboriginal people is critical to improving outcomes at the system, service and family levels.

To uncover the best approach, WolfPeak staff undertook scoping of political limitations, site visits to all land of interest in Moree and Eden, extensive stakeholder engagement and facilitated collaborative workshops to establish a meaningful direction.

The project ultimately created a 'Land Activation Roadmap' to provide the community with a valued product from the DPE CtG that supports ongoing engagement on these otherwise unoccupied lands. The Land Activation Roadmap outlines the pathway forward for the Local Aboriginal Land Councils and the Native Title Groups to 'activate' their lands by way of establishing a culturally-sensitive strategic use for them that aligns with the desires of the community.



KEY PROJECTS

WestInvest

Client: NSW Department of Premier and Cabinet

After successfully leading the design and delivery of grants across NSW, worth more than \$600million, WolfPeak was engaged in strategic grant support roles for the design, development, and delivery of the \$5 billion WestInvest Fund in 2022. Our staff were nominated as Senior Grants Coordinator and Grants Advisor to examine policy context, develop validation to support funding delivery, design internal and stakeholder communications, and manage cross-jurisdictional engagement.

Having both designed NSW Government grants and written business cases to obtain grant funding for community organisations, WolfPeak thoroughly understands the need for a robust grant suitable for administration and a realistic grant appropriate for applicants. It is through our experience on both sides of the process that high-quality grant program design and management documentation and all administrative tasks could be delivered in a concentrated timeframe.

Women in Construction Innovation Grant

Client: Infrastructure NSW

WolfPeak staff were embedded into Infrastructure NSW to support the delivery of the Women in Construction Grant Program, which was designed to fund industry initiatives that encourage female participation and retention in construction. The grant program was aimed towards creating inclusive workplace culture, increasing the number of women entering and remaining in the industry, and supporting female leadership.

The key assignment of the WolfPeak team was establishing the Program Management Framework inclusive of Program Guidelines, the Program Management Plan, Assessment Methodology Plan, Probity, Risk and Evaluation Plans, and Stakeholder Engagement Plans. WolfPeak facilitated the assessment of applications, data management, and preparation of correspondence to customers, external parties, and Ministerial Offices.

As WolfPeak is a female-majority workforce, our provision of support services to Infrastructure NSW for the Women in Construction Grant directly contributes to a more equitable and inclusive society aligned with our company values.

Our involvement in the development of this grant has progressed the creation of clear professional pathways for women in the industry, activated the removal of obstacles that prevent women from feeling safe and included in workplaces, and has played a role in keeping government accountable for the achievement of 15% women in construction by 2030.

